

1. Health and Wellbeing Board Annual Report 2020/21

This report summarises the work undertaken by Croydon Health and Wellbeing Board from June 2020 to June 2021. The Board was established on 1 April 2013 as a committee of Croydon Council.

The Board had to postpone the March 2021 Health and Wellbeing Board due to the measures taken in response to COVID-19.

The report sets out the functions of the Board and gives examples of how the Board has discharged those functions. This Annual Report contains the outcomes of the Board's monitoring of the delivery plans in fulfilment of the Health and Wellbeing Strategy available [here](#).

Examples of key achievements of the Board are described, including the encouragement of greater integration and partnership working, tackling health inequalities, and increasing focus on prevention of ill health.

2. Functions of the Health and Wellbeing Board

The Health and Social Care Act 2012 created statutory health and wellbeing boards as committees of the local authority. Their purpose, as set out in the Act, is 'to secure better health and wellbeing outcomes for the whole population, better quality of care for all patients and care users, and better value for the taxpayer'. Part 4L of the Council's Constitution provides that, the functions of the Board are:

1. To encourage, for the purpose of advancing the health and wellbeing of people in Croydon, persons who arrange for the provision of any health or social care services in Croydon to work in an integrated manner.
2. To provide such advice, assistance or other support as appropriate for the purpose of encouraging partnership arrangements under section 75 of the National Health Service Act 2006 between the Council and NHS bodies in connection with the provision of health and social care services.
3. To encourage persons who arrange for the provision of health-related services (i.e. services which are not health or social care services but which may have an effect on the health of individuals) to work closely with the Board and with persons providing health and social care services.
4. To exercise the functions of the Council and its partner Clinical Commissioning Groups in preparing a joint strategic needs assessment under section 116 of the Local Government and Public Involvement in Health Act 2007 and a joint health and wellbeing strategy under section 116A of that Act.

5. To give the Council the opinion of the Board on whether the Council is discharging its duty to have regard to the joint strategic needs assessment and joint health and wellbeing strategy in discharging the Council's functions.
6. To agree the delivery plans of the Health and Wellbeing Strategy.
7. To monitor the delivery plans in fulfilment of the Health and Wellbeing Strategy.
8. To report to Council the outcome of the Board's monitoring of the delivery plans in fulfilment of the Health and Wellbeing Strategy as part of its annual report.
9. To exercise such other Council functions which are delegated to the Board under the Constitution.

Councillor Janet Campbell took over the Chair following the Annual Council meeting on 4 May 2021.

3. Croydon Health and Wellbeing Strategy

The current Health and Wellbeing Strategy is structured around the following 8 Priorities:

- Priority 1 - A better start in life
- Priority 2 - Strong, engaged, inclusive and well connected communities
- Priority 3 - Housing and the environment enable all people of Croydon to be healthy
- Priority 4 – Mental wellbeing and good mental health are seen as a driver of health
- Priority 5 – A strong local economy with quality, local jobs
- Priority 6 – Get more people more active, more often
- Priority 7 – A stronger focus on prevention
- Priority 8 – The right people, in the right place, at the right time

4. The following report (paragraphs 5-11) covers the work of Croydon Health and Wellbeing Board from June 2020 to June 2021 and links this to the Priority in the Health and Wellbeing Strategy.

5. Integrated Care System update – All priorities

The Board received an update on the work being undertaken to deliver the reforms set out in the [white paper](#) published by the government 11 February 2021. The white paper sets out that all NHS and Local Authorities will have a duty to collaborate across the healthcare, public health and social care system. The Integrated Care System (ICS) will work closely with local Health and Wellbeing Boards – as 'place-based' planners - , the ICS NHS Body will be

required to have regard to the Joint Strategic Needs Assessment (JSNAs) / Joint Health and Wellbeing Strategies.

Each of SWL's six boroughs have been asked to identify a 'Transition Team'. In Croydon, the new Senior Executive Group (reporting to the Shadow Health and Care Board) have carried out this function alongside its other duties.

In Croydon Place-based working is already well-advanced through the One Croydon Alliance.

Place	NHS Primary Care Lead	NHS Acute Care Lead	NHS Community Lead	Local Authority Lead	NHS Mental Health Lead	NHS Transition Place based lead
Croydon	Agnelo Fernandez/ Bill Jasper	Mathew Kershaw	Mathew Kershaw	Annette McPartland	James Lowell (Chief Operating Officer, SLAM)	Mathew Kershaw

The Board heard that Croydon Place-based working will be continuing to deliver:

- Transformation of health and care on the ground
- Refreshing/clarifying the outcomes we want to achieve, as these will form the basis of our contract with the ICS in the future.

Croydon Transition Team have been asked to focus on the following key development areas:

1. Begin work across each local placed based partnership to **identify and develop a 6, 12-and 18-month programme** to deliver place requirements outlined in the White paper.
2. Reviewing and developing **revised Local Health and Care Plans** built on locally identified priorities and linked to expected national planning guidance.
3. Set **clear expected outcomes** for place priorities and actions so that their impact may be tracked.
4. Engaging in the **Strengthening Communities Programme Group** to think through in more detail the approach to place-based development, share learning and support the system wide development of place-based arrangements.

6. Health and Care Plan Refresh update – all priorities

The Board received a progress update on the Health and Care Plan, delivery plan of the Health and Wellbeing Strategy, expected to be refreshed by 1st October 2021. The update in particular is responding to the impacts of Covid-19

on increasing inequalities in the community and increased pressures on the health and care system.

7. One Croydon – Integrated Community Networks update – priority 2,7,8

The Board received a progress update on the Integrated Community Networks Plus (ICN+). The model of care has gone live in the early adopter site of Croydon North East (Thornton Heath) and a process is in place to rollout the programme in the other 5 networks.

8. Autism strategy update and discussion – priority 2,4

The Board received a report for discussion from the Council Autism Champion, Cllr Jerry Fitzpatrick, and the council Autism Inclusion Lead who lead a discussion in relation to autism, the Croydon autism strategy and how we can improve the experience of autistic residents in Croydon. In particular the work highlighted the need for improved data collection to understand the needs and experience of our autistic residents.

9. Mental Health First Aid – priority 4,7,2

The Board discussed the mental health first aid training being undertaken in the borough and the development of the Croydon Mental Health First Aid Network. The training program is both training individuals as mental health first aiders and as mental health first aid instructors, developing a long term capability in the community to provide ongoing support and understanding of mental health issues.

10. Health Inequalities – All priorities

Reducing Health inequalities is one of the overriding principles of the Croydon Health and Wellbeing Strategy. The Board discussed the increased opportunity to tackle structural causes of health inequalities across all partner organisations. The board also discussed and agreed to support the development of the Croydon prevention framework and population health management work streams at Croydon level and within South West London to focus further on reducing inequalities.

11. Croydon Mental Health Transformation update – priority 4

The Board received a progress update on Croydon Mental Health Transformation. The strategic aim for 2019/20 – 2020/21 was to meet the ambitions set-out in the 5yr Forward View (FYFW). Due to COVID-19 there was a delayed in the start of this Phase 1. A key delivery is the establishment of a Recovery space due to launch October 2021.